

**Unaudited Condensed Consolidated Interim**

**Financial Statements of**

**Alaris Equity Partners Income Trust**

For the three and six months ended June 30, 2025 and 2024

## Alaris Equity Partners Income Trust

Condensed consolidated interim statements of financial position (unaudited)

<i>\$ thousands</i>	<b>Note</b>	<b>30-Jun 2025</b>	<b>31-Dec 2024</b>
<b>Assets</b>			
Cash		\$ 4,411	\$ 4,198
Accounts receivable and prepayments		2,662	8,003
Income taxes receivable		354	-
Corporate Investments	3	1,240,811	1,184,553
Property, equipment and other		1,768	2,018
Deferred income taxes		1,332	911
<b>Total Assets</b>		<b>\$ 1,251,338</b>	<b>\$ 1,199,683</b>
<b>Liabilities</b>			
Accounts payable and accrued liabilities		\$ 5,378	\$ 9,231
Distributions payable	4	15,470	15,511
Income tax payable		-	1,931
Unit-based compensation liability	5	4,963	6,411
Senior unsecured debenture		63,931	63,648
Convertible debenture	6	87,884	-
Lease liability		889	989
<b>Total Liabilities</b>		<b>\$ 178,515</b>	<b>\$ 97,721</b>
<b>Equity</b>			
Unitholders' capital	4	\$ 760,042	\$ 763,245
Retained earnings		312,781	338,717
<b>Total Equity</b>		<b>\$ 1,072,823</b>	<b>\$ 1,101,962</b>
<b>Total Liabilities and Equity</b>		<b>\$ 1,251,338</b>	<b>\$ 1,199,683</b>
Related parties	8		
Subsequent events	4		

## Alaris Equity Partners Income Trust

Condensed consolidated interim statements of earnings (loss) and comprehensive income (loss) (unaudited)

		Three months ended June 30		Six months ended June 30	
<i>\$ thousands except per unit amounts</i>	Note	2025	2024	2025	2024
Net gain on Corporate Investments	3	\$ 14,841	\$ 15,845	\$ 32,180	\$ 31,780
Management and advisory fees	8	5,495	5,281	10,806	9,053
Interest and dividend income from Acquisition Entities	8	14,121	7,369	27,859	17,976
<b>Total revenue and operating income</b>		<b>\$ 34,457</b>	<b>\$ 28,495</b>	<b>\$ 70,845</b>	<b>\$ 58,809</b>
General and administrative		4,086	4,714	8,271	8,824
Unit-based compensation	5	1,333	15	5,175	2,496
Depreciation and amortization		126	135	253	261
<b>Total operating expenses</b>		<b>\$ 5,545</b>	<b>\$ 4,864</b>	<b>\$ 13,699</b>	<b>\$ 11,581</b>
<b>Earnings from operations</b>		<b>\$ 28,912</b>	<b>\$ 23,631</b>	<b>\$ 57,146</b>	<b>\$ 47,228</b>
Finance costs		1,646	1,150	2,798	2,295
Unrealized foreign exchange loss / (gain)	3	44,792	(9,779)	49,709	(30,558)
Gain on derecognition of previously consolidated entities		-	-	-	(30,260)
<b>Earnings (loss) before taxes</b>		<b>\$ (17,526)</b>	<b>\$ 32,260</b>	<b>\$ 4,639</b>	<b>\$ 105,751</b>
Current income tax expense		-	590	31	836
Deferred income tax expense / (recovery)		409	(5)	(422)	(533)
Total income tax expense / (recovery)		\$ 409	\$ 585	\$ (391)	\$ 303
<b>Earnings (loss) and comprehensive income (loss)</b>		<b>\$ (17,935)</b>	<b>\$ 31,675</b>	<b>\$ 5,030</b>	<b>\$ 105,448</b>
<b>Earnings per unit</b>					
Basic		\$ (0.39)	\$ 0.70	\$ 0.11	\$ 2.32
Diluted		\$ (0.39)	\$ 0.69	\$ 0.11	\$ 2.30
<b>Weighted average units outstanding</b>					
Basic	4	45,498	45,498	45,513	45,498
Diluted	4	45,498	45,937	46,178	45,937

## Alaris Equity Partners Income Trust

Condensed consolidated interim statement of changes in equity (unaudited)

For the six months ended June 30, 2025

<i>\$ thousands, except for number of units (000's)</i>	Notes	Units Outstanding	Unitholders' Capital	Retained Earnings	Total Equity
Balance at December 31, 2024		45,621	\$ 763,245	\$ 338,717	\$ 1,101,962
Earnings and comprehensive income			-	5,030	5,030
<b>Transactions with unitholders, recognized directly in equity</b>					
Distributions to unitholders	4	-	-	(30,966)	(30,966)
Units issued under Restricted Trust Unit plan ("RTU")		183	3,498	-	3,498
Units purchased under normal course issue bid ("NCIB")	4	(353)	(6,701)	-	(6,701)
Total transactions with unitholders		(170)	\$ (3,203)	\$ (30,966)	\$ (34,169)
<b>Balance at June 30, 2025</b>		<b>45,451</b>	<b>\$ 760,042</b>	<b>\$ 312,781</b>	<b>\$ 1,072,823</b>

For the six months ended June 30, 2024

<i>\$ thousands, except for number of units (000's)</i>	Notes	Units Outstanding	Unitholders' Capital	Translation Reserve	Retained Earnings	Total Equity
Balance at December 31, 2023		45,498	\$ 760,891	\$ 33,711	\$ 166,221	\$ 960,823
Reclassification of translation reserve		-	-	(33,711)	-	(33,711)
Earnings and comprehensive income					105,448	105,448
<b>Transactions with unitholders, recognized directly in equity</b>						
Distributions to unitholders	4	-	\$ -	\$ -	\$ (30,939)	\$ (30,939)
Total transactions with unitholders		-	\$ -	\$ -	\$ (30,939)	\$ (30,939)
<b>Balance at June 30, 2024</b>		<b>45,498</b>	<b>\$ 760,891</b>	<b>\$ -</b>	<b>\$ 240,730</b>	<b>\$ 1,001,621</b>

# Alaris Equity Partners Income Trust

Condensed consolidated interim statements of cashflows (unaudited)

		Six months ended June 30	
\$ thousands	Notes	2025	2024
<b>Cash flows from operating activities</b>			
Earnings for the period		\$ 5,030	\$ 105,448
<i>Adjustments for:</i>			
Finance costs		2,798	2,295
Deferred income tax recovery		(422)	(533)
Depreciation and amortization		253	261
Gain on derecognition of previously consolidated entities		-	(30,260)
Net gain on Corporate Investments	3	(32,180)	(31,780)
Unrealized foreign exchange loss (gain)		49,709	(30,558)
Unit-based compensation	5	5,175	2,496
Net repayment of loans receivable from Acquisition Entities	8	-	291,934
Net investment in Acquisition Entities	8	(73,691)	(274,489)
<b>Cash from / (used in) operations, prior to changes in working capital</b>		<b>\$ (43,328)</b>	<b>\$ 34,814</b>
<i>Changes in working capital:</i>			
Accounts receivable and prepayments		\$ 5,330	\$ (3,214)
Income tax payable and receivable		(2,282)	830
Accounts payable, accrued liabilities		(7,507)	8,258
<b>Cash generated from / (used in) operating activities</b>		<b>(47,787)</b>	<b>\$ 40,688</b>
Cash interest paid		(2,031)	(2,031)
<b>Net cash from / (used in) operating activities</b>		<b>\$ (49,818)</b>	<b>\$ 38,657</b>
<b>Cash flows from financing activities</b>			
Units purchases under NCIB	4	\$ (6,701)	\$ -
Proceeds from convertible debenture, net of fees	6	87,876	-
Distributions paid	4	(31,007)	(30,939)
Office lease payments		(88)	(36)
<b>Net cash from / (used in) financing activities</b>		<b>\$ 50,080</b>	<b>\$ (30,975)</b>
<b>Net increase / (decrease) in cash</b>		<b>\$ 262</b>	<b>\$ 7,682</b>
Decrease in cash due to the derecognition of previously consolidated entities		\$ -	\$ (8,435)
Impact of foreign exchange on cash balances		(49)	(202)
Cash, Beginning of period		4,198	15,184
<b>Cash, End of period</b>		<b>\$ 4,411</b>	<b>\$ 14,229</b>
Cash taxes paid		\$ 2,691	\$ -

## **Alaris Equity Partners Income Trust**

Notes to condensed consolidated interim financial statements.

(Expressed in thousands of Canadian dollars unless otherwise noted, except per unit amounts)

### **1. Reporting entity:**

Alaris Equity Partners Income Trust is an entity domiciled in Calgary, Alberta, Canada. The unaudited condensed consolidated interim financial statements as at and for the three and six months ended June 30, 2025, are composed of Alaris Equity Partners Income Trust and its consolidated subsidiary, Alaris Equity Services Corp. ("Service Co") (together referred to as the "Trust"). Alaris Equity Partners Income Trust and Service Co. are both domiciled in Canada.

Throughout the notes to the condensed consolidated financial statements, investments and investing activity of Alaris' capital primarily relate to its preferred equity, common equity and special purpose vehicle ("SPV") strategies. These Partner investments are held directly or indirectly through wholly-owned subsidiaries of the Trust, which are referred to as Acquisition Entities. While there are a number of Acquisition Entities, substantially all of these companies consist of direct or indirect subsidiaries of Alaris Equity Partners Inc. ("AEP", formerly known as Alaris Royalty Corp.), Alaris Equity Partners USA Inc. ("Alaris USA") or Salaris USA Royalty Inc. ("Salaris"). These three companies, which are the significant Acquisition Entities, are the Acquisition Entities for substantially all of Alaris' investments. AEP is a Canadian corporation, Alaris USA and Salaris are both Delaware corporations.

Throughout these statements, the term "Alaris" encompasses Alaris Equity Partners Income Trust and all of its wholly-owned subsidiaries.

### **2. Basis of preparation and material accounting policies:**

#### **(a) Statement of compliance:**

These unaudited condensed consolidated interim financial statements have been prepared in accordance with International Accounting Standard 34 and do not include all of the disclosures required for full annual financial statements and should be read in conjunction with the 2024 consolidated annual financial statements.

These consolidated financial statements were approved by the Board of Trustees on August 7, 2025.

#### **(b) Basis of preparation and consolidation**

The Trust meets the definition of an investment entity, as defined by IFRS 10, Consolidated Financial Statements ("IFRS 10"). The Trust has also performed an assessment to determine which of its subsidiaries are investment entities, as defined under IFRS 10. When performing this assessment, the Trust considered the subsidiaries' current business purpose along with the business purpose of the subsidiaries' direct or indirect investments.

#### **Consolidated subsidiary**

In accordance with IFRS 10, consolidated subsidiaries of an investment entity are those entities that provide investment-related services and that the Trust controls by having the power to govern the financial and operating policies of the entity, and do not themselves meet the definition of investment entities. Such entities would include those who charge management and advisory fees as a result of the Trust's day-to-day operations.

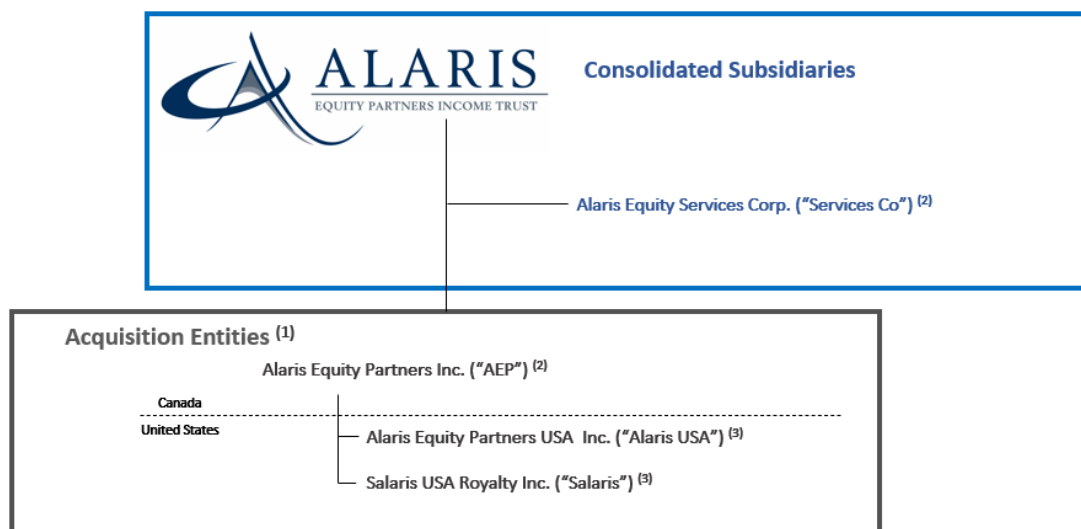
The Trust's wholly-owned and controlled subsidiary, Service Co, provides investment-related services and does not, itself, meet the definition of an investment entity and is therefore consolidated. All intercompany amounts and transactions between the Trust and this consolidated entity have been eliminated upon consolidation.

#### **Interest in unconsolidated subsidiaries**

In accordance with the requirements for investment entities under IFRS 10, interests in subsidiaries, other than those that provide investment-related services and do not themselves qualify as investment entities, are accounted for at fair value through profit (loss) ("FVTPL"). These entities are used by the Trust as Acquisition Entities and hold, either directly or indirectly,

the Trusts' Partner investments. As denoted below, the Acquisition Entities are recorded as Corporate Investments. The Trust's wholly-owned and controlled subsidiary, AEP, qualifies as an investment entity and is therefore measured at fair value through profit (loss) ("FVTPL").

The following diagram illustrates the Trust's corporate structure, including the significant entities controlled by the Trust either directly or indirectly including the Acquisition Entities of the Trust:



(1) The Trust's investments in the Acquisition Entities are recorded as Corporate Investments at fair value through profit (loss)

(2) Principal place of business, Canada; 100% portion of ownership and voting rights

(3) Principal place of business United States; 100% portion of ownership and voting rights

The Trust's interests in the unconsolidated subsidiaries include loans receivable from the Acquisition Entities which are also measured at FVTPL and recognized as Corporate Investments.

The consolidated financial statements have been prepared on the historical cost basis except for the following material items in the statement of financial position:

- Corporate Investments and loans receivable from Acquisition Entities are measured at fair value in the statement of financial position with changes in fair value recorded in earnings (see Note 3).
- The units granted as part of the RTU's are considered to be grants of financial liabilities and are measured at fair value with changes in fair value recorded in unit-based compensation expense included in earnings and unit-based compensation.
- The Conversion component of the convertible debenture is a hybrid instrument and as such is measured at fair value (see Note 6).

### (c) Critical accounting estimates and judgements

The preparation of the consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Information about assumptions, judgments and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next twelve months are as follows:

### **Key estimates used in measuring fair value of Corporate Investments**

The fair value of Corporate Investments is measured using an adjusted net asset method. The measurement of the fair value of the Corporate Investments is determined by measuring the fair values of the net assets of the Acquisition Entities, which include the underlying Partner investments held directly and indirectly within them. The fair value is assessed at each reporting date with changes in fair value recognized in net earnings.

An important component of the fair value within the Acquisition Entities is the valuation of the underlying Partner investments held directly or indirectly which require significant management judgement due to the absence of quoted market values, inherent lack of liquidity and long-term nature of such investments. Partner investments are measured using a discounted cash flow model or capitalized cash flow. Significant assumptions used in the valuation of the preferred unit investments include the discount rate, timing of exit and changes in future distributions. Significant assumptions used in the valuation of the common equity investments include the discount rate, terminal value growth rate, cash flow multiple and estimated future cash flows. Significant assumptions used in the valuation of the convertible preferred unit investments include the discount rate, estimated future cash flows, and cash flow multiple. See Note 3 for related disclosure on assumptions used in fair value assessments.

Management's estimates and judgements are influenced by current macroeconomic and geopolitical conditions. These factors may impact the assumptions used in areas such as the valuation of the underlying Partner investments, and the estimation of future cash flows, particularly where operations or counterparties are exposed to geopolitical uncertainty.

### **Material accounting policies:**

The disclosures contained in these unaudited condensed consolidated interim financial statements do not include all the requirements of IFRS Accounting Standards for annual financial statements. The unaudited condensed consolidated interim financial statements should be read in conjunction with the audited annual consolidated financial statements for the year ended December 31, 2024. The unaudited condensed consolidated interim financial statements are based on accounting policies, as described in Note 2 to the 2024 audited annual consolidated financial statements, except for the following:

#### **Normal Course Issuer Bid (NCIB)**

The Trust may repurchase its own Trust units under a NCIB in accordance with applicable securities laws and exchange rules. Trust units repurchased under an NCIB are derecognized on the trade date, with the consideration paid recognized as a deduction from unitholders' capital. Any repurchased units are cancelled upon acquisition.

The Trust does not recognize any gain or loss in profit or loss on the repurchase of its own equity instruments.

#### **Convertible debenture**

The Trust has convertible debentures that can be converted to Trust units at the option of the holder. Convertible debentures issued by the Trust comprise both a debt component and a derivative liability component, reflecting the holder's conversion right. As permitted under IFRS 9, Financial Instruments, the Trust has elected to separate the conversion feature from the debt instrument, and account for the conversion feature at fair value through profit or loss ("FVTPL"). As defined under IAS 32, the conversion feature is classified as a financial liability rather than equity as the Trust units can be redeemed by the unitholders and not held for reissuance.

Upon initial recognition, the convertible debenture is separated into its liability components:

- **Convertible debenture** - The host debt is measured at fair value at inception, determined using a market interest rate for a similar debt instrument without a conversion feature. It is subsequently measured at amortized cost using the effective interest method. Transaction costs relating to the Convertible debenture are capitalized and amortized over the term of the debenture using the effective interest method.
- **Conversion component of the convertible debenture** - The embedded conversion option is recognized separately as a derivative financial liability, measured at fair value through profit or loss (FVTPL). The fair value of the derivative is determined at inception and remeasured at each reporting period with changes in fair value included in Finance costs and recognized in earnings (loss).



Interest expense on the Convertible debenture is recognized using the effective interest method, which results in a gradual accretion of the Convertible debenture liability to its face value over the term of the debenture. Upon conversion or settlement of the debentures, the carrying amounts of the related financial liabilities are derecognized and any resulting gain or loss is recognized in earnings (loss).

The effects of the Convertible debenture potential dilutive units are considered when calculating the Trust's diluted earnings per unit data.

### 3. Corporate Investments

The Trust's Corporate Investments are recorded at FVTPL in accordance with IFRS 9 and IFRS 10, as described in Note 2. AEP directly or indirectly invests the Trust's capital. The Trust's Corporate Investments include the fair value of the net assets of its Acquisition Entities that are controlled by the Trust both directly and indirectly. Accordingly, the Trust's direct Corporate Investments comprise these Acquisition Entities, which invest directly or indirectly in our Partners.

The following table details the fair value of the Trust's material directly and indirectly held Acquisition Entities, which are controlled by the Trust, but which are not part of the consolidated subsidiaries:

	30-Jun 2025	31-Dec 2024
<b>Corporate Investments</b>		
<b>Acquisition Entities</b>		
Partner investments	\$ 1,637,146	\$ 1,543,723
Net assets (liabilities)	\$ (498,036)	\$ (466,088)
<b>Total Acquisition Entities</b>	<b>\$ 1,139,110</b>	<b>\$ 1,077,635</b>
<b>Intercompany loans</b>		
Intercompany loans receivable from Acquisition Entities	\$ 101,701	\$ 106,918
<b>Total Corporate Investments</b>	<b>\$ 1,240,811</b>	<b>\$ 1,184,553</b>

The following table details the fair value of the net assets (liabilities) of Acquisition Entities excluding the Partner investments held by these Acquisition Entities:

	30-Jun 2025	31-Dec 2024
<b>Acquisition Entities net assets (liabilities)</b>		
<b>Assets</b>		
Cash	\$ 11,446	\$ 14,833
Accounts receivable and prepayments	3,000	2,112
Income taxes receivable	14,597	20,106
Other long-term assets	30,487	27,791
Derivative contracts	1,447	1,215
<b>Liabilities</b>		
Accounts payable and accrued liabilities	(4,019)	(10,460)
Deferred income taxes	(115,553)	(118,835)
Derivative contracts	(3)	(1,608)
Senior credit facility	(337,737)	(294,324)
Intercompany loans payable	(101,701)	(106,918)
<b>Total</b>	<b>\$ (498,036)</b>	<b>\$ (466,088)</b>

The Trust has advanced intercompany loans to the Acquisition Entities totaling \$101.7 million (December 31, 2024 - \$106.9 million). The corresponding intercompany loans payable to the Trust, which total \$101.7 million (December 31, 2024 - \$106.9 million) form part of the Trust's Corporate Investments, which are recorded at FVTPL. There is no impact on net assets or net earnings from these intercompany loans.

The following table lists the fair value of the Trust's underlying Partner investments at June 30, 2025 and December 31, 2024. These investments are held both directly and indirectly by AEP, the Trust's directly-held unconsolidated subsidiary.

As noted in critical accounting estimates above, the measurement of the fair value of the Corporate Investments is significantly impacted by the fair values of the Partner investments held directly and indirectly through AEP. Partner investments listed below are each denominated in their local currencies, other than LMS Management LP and LMS Reinforcing Steel USA LP (collectively, "LMS") which includes a portion of its total that is in USD but translated into Canadian dollars using the period end exchange rates. The total United States investments in USD are also translated below into Canadian dollars using the period end exchange rates.

The change in fair value of the Trust's Corporate Investments, which include intercompany loans, for the six months ended June 30, 2025 is as follows:

Corporate Investments (\$ thousands)	Carrying Value at December 31, 2024	Deployed Capital	Redemptions / Repayments	Foreign Exchange Adjustment	Fair Value Adjustment	Carrying Value at June 30, 2025
<b>Partner investments</b>						
Sono Bello, LLC ("Sono Bello")	US \$ 164,797	US \$ 3,611	US \$ -	US \$ -	US (\$ 13,700)	US \$ 154,708
Ohana Assets Under Management	144,357	1,225	-	-	7,300	152,882
The Shipyard, LLC ("Shipyard")	91,200	21,500	-	-	12,300	125,000
Fleet Advantage, LLC ("Fleet")	80,735	-	-	-	4,200	84,935
D&M Leasing ("D&M")	75,607	-	-	-	4,700	80,307
GWM Holdings, Inc ("GWM")	77,177	-	-	-	(2,600)	74,577
Accscient, LLC ("Accscient")	65,177	-	-	-	4,900	70,077
DNT Construction, LLC ("DNT")	64,243	-	-	-	2,800	67,043
Professional Electric Contractors of Connecticut, Inc. ("PEC")	-	61,120	-	-	-	61,120
3E, LLC ("3E")	42,300	-	-	-	2,000	44,300
Edgewater Technical Associates, LLC ("Edgewater")	42,800	-	-	-	-	42,800
Cresa, LLC ("Cresa")	30,600	-	-	-	500	31,100
Sagamore Plumbing and Heating, LLC ("Sagamore")	25,500	-	-	-	2,600	28,100
Federal Management Partners, LLC ("FMP")	41,200	-	-	-	(14,600)	26,600
The Berg Demo Holdings, LLC ("Berg")	-	21,000	-	-	-	21,000
Carey Electric Contracting LLC ("Carey Electric")	15,080	-	-	-	-	15,080
Heritage Restoration, LLC ("Heritage")	5,400	-	-	-	-	5,400
<i>Total (based in US) - USD</i>	<i>\$ 966,173</i>	<i>\$ 108,456</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ 10,400</i>	<i>\$ 1,085,029</i>
Amur Financial Group ("Amur")	\$ 89,900	\$ -	\$ -	\$ -	\$ 900	\$ 90,800
Lower Mainland Steel Limited Partnership ("LMS")	48,885	-	(2,000)	(295)	-	46,590
SCR Mining and Tunneling, LP ("SCR")	15,003	-	-	-	-	15,003
<i>Total (based in Canada) - CAD</i>	<i>\$ 153,788</i>	<i>\$ -</i>	<i>\$ (2,000)</i>	<i>\$ (295)</i>	<i>\$ 900</i>	<i>\$ 152,393</i>
<b>Total of Partner investments - CAD</b>	<b>\$ 1,543,723</b>	<b>\$ 153,632</b>	<b>\$ (2,000)</b>	<b>\$ (73,750)</b>	<b>\$ 15,541</b>	<b>\$ 1,637,146</b>
Total Acquisition Entities net assets (liabilities)	(466,088)	(79,941)	2,000	29,354	16,639	(498,036)
<b>Total Acquisition Entities</b>	<b>\$ 1,077,635</b>	<b>\$ 73,691</b>	<b>\$ -</b>	<b>\$ (44,396)</b>	<b>\$ 32,180</b>	<b>\$ 1,139,110</b>
<b>Intercompany loans receivable</b>						
Loans receivable from Acquisition Entities	\$ 106,918	\$ -	\$ -	\$ (5,217)	\$ -	\$ 101,701
<b>Total Corporate Investments</b>	<b>\$ 1,184,553</b>	<b>\$ 73,691</b>	<b>\$ -</b>	<b>\$ (49,613)</b>	<b>\$ 32,180</b>	<b>\$ 1,240,811</b>

Below is a summary of changes in each investment during the year ended December 31, 2024:

Corporate Investments	Carrying Value at January 1, 2024	Deployed Capital	Redemptions / Repayments	Foreign Exchange Adjustment	Fair Value Adjustment	Carrying Value at December 31, 2024
(\$ thousands)						
Sono Bello, LLC ("Sono Bello")	US \$ 158,900	US \$ 1,797	US \$ -	US \$ -	US \$ 4,100	US \$ 164,797
Ohana Growth Partners, LLC ("Ohana")	116,729	35,049	(148,644)	-	(3,134)	-
Ohana Assets Under Management	-	132,157	-	-	12,200	144,357
The Shipyard, LLC ("Shipyard")	59,500	27,500	-	-	4,200	91,200
Fleet Advantage, LLC ("Fleet")	70,235	-	-	-	10,500	80,735
D&M Leasing ("D&M")	67,000	5,707	-	-	2,900	75,607
Accscient, LLC ("Accscient")	66,177	-	-	-	(1,000)	65,177
DNT Construction, LLC ("DNT")	63,143	-	-	-	1,100	64,243
GWM Holdings, Inc ("GWM")	76,877	-	-	-	300	77,177
Edgewater Technical Associates, LLC ("Edgewater")	39,700	-	-	-	3,100	42,800
3E, LLC ("3E")	40,000	-	-	-	2,300	42,300
Federal Management Partners, LLC ("FMP")	37,800	3,500	-	-	(100)	41,200
Cresa, LLC ("Cresa")	-	30,000	-	-	600	30,600
Sagamore Plumbing and Heating, LLC ("Sagamore")	22,800	-	-	-	2,700	25,500
Carey Electric Contracting LLC ("Carey Electric")	14,780	-	-	-	300	15,080
Heritage Restoration, LLC ("Heritage")	18,400	-	-	-	(13,000)	5,400
Brown & Settle Investments, LLC ("Brown & Settle")	71,694	-	(71,509)	-	(185)	-
Unify Consulting, LLC ("Unify")	12,228	-	(12,228)	-	-	-
Stride Consulting LLC ("Stride")	3,500	-	(4,000)	-	500	-
<b>Total (based in US) - USD</b>	<b>\$ 939,463</b>	<b>\$ 235,710</b>	<b>\$ (236,381)</b>	<b>\$ -</b>	<b>\$ 27,381</b>	<b>\$ 966,173</b>
Amur Financial Group ("Amur")	\$ 80,400	\$ -	\$ -	\$ -	\$ 9,500	89,900
Lower Mainland Steel Limited Partnership ("LMS")	46,410	-	-	475	2,000	48,885
SCR Mining and Tunneling, LP ("SCR")	20,503	-	-	-	(5,500)	15,003
<b>Total (based in Canada) - CAD</b>	<b>\$ 147,313</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 475</b>	<b>\$ 6,000</b>	<b>153,788</b>
<b>Total of Partner investments - CAD</b>	<b>\$ 1,392,758</b>	<b>\$ 331,793</b>	<b>\$ (334,801)</b>	<b>\$ 110,795</b>	<b>\$ 43,178</b>	<b>\$ 1,543,723</b>
Total Acquisition Entities net assets (liabilities)	(742,210)	(65,831)	334,801	(48,951)	56,103	(466,088)
<b>Total Acquisition Entities</b>	<b>\$ 650,548</b>	<b>\$ 265,962</b>	<b>\$ -</b>	<b>\$ 61,844</b>	<b>\$ 99,281</b>	<b>\$ 1,077,635</b>
<b>Intercompany loans receivable</b>						
Loans receivable from Acquisition Entities	\$ 380,237	\$ -	\$ (291,934)	\$ 18,615	\$ -	\$ 106,918
<b>Total Corporate Investments</b>	<b>\$ 1,030,785</b>	<b>\$ 265,962</b>	<b>\$ (291,934)</b>	<b>\$ 80,459</b>	<b>\$ 99,281</b>	<b>\$ 1,184,553</b>

## Gain on Corporate Investments

Net gain on Corporate Investments for the three and six months ended June 30, 2025 and 2024 is composed of the following and is representative of the changes in net assets (liabilities) within the Acquisition Entities as well as the changes in fair value of the Partner investments:

Net gain / (loss) on Corporate Investments	Three months ended June 30		Six months ended June 30	
	2025	2024	2025	2024
Partner Distribution revenue - Preferred	\$ 39,549	\$ 37,848	\$ 80,128	\$ 76,041
Partner Distribution revenue - Common	2,222	3,705	4,615	4,306
Net realized gain on Partners investments <sup>Note 1</sup>	1,099	7,017	1,099	8,976
Net unrealized gain / (loss) on Partner investments	5,475	(7,218)	15,541	(543)
Fair value loss on promissory notes	-	-	(1,146)	-
Operating costs and other	(649)	(856)	(1,515)	(1,759)
Transactions costs	(2,148)	(791)	(4,017)	(2,153)
Finance costs, senior credit facility and convertible debentures	(7,697)	(7,220)	(14,308)	(15,231)
Acquisition Entities income tax recovery / (expense) - current <sup>Note 2</sup>	(4,686)	(2,000)	(9,850)	(7,031)
Acquisition Entities income tax recovery / (expense) - deferred	(551)	(2,838)	(2,469)	(5,163)
Management and advisory fees paid to Trust	(4,789)	(4,954)	(9,395)	(8,208)
Interest on intercompany loans	(3,051)	(7,369)	(6,244)	(17,469)
Net unrealized gain on derivative contracts	1,636	-	1,837	-
Realized gain / (loss) on foreign exchange contracts	(522)	521	(522)	521
<b>Net gain earned from Acquisition Entities operations</b>	<b>\$ 25,888</b>	<b>\$ 15,845</b>	<b>\$ 53,754</b>	<b>\$ 32,287</b>
Acquisition Entities dividends paid to Trust	\$ (11,047)	\$ -	\$ (21,574)	\$ (507)
<b>Net gain on Corporate Investments</b>	<b>\$ 14,841</b>	<b>\$ 15,845</b>	<b>\$ 32,180</b>	<b>\$ 31,780</b>

**Note 1** – Included in Net realized gain on Partner investments is US\$0.8 million related to the redemption of former partner Kimco Holdings, LLC ("Kimco").

**Note 2** – The amount of cash taxes paid by the Acquisition Entities in the three months ended June 30, 2025 was \$7,171 and \$5,182 in the six months ended June 30, 2025.

Below is a summary of the fair value of the Acquisition Entities Partner investments by common and preferred unit investments presented in local currency and Canadian dollars, translated at the period end spot rate at June 30, 2025 and December 31, 2024:

Partner Investments Carrying Value (\$ thousands)	June 30, 2025		December 31, 2024	
	Acquisition Cost	Carrying Value	Acquisition Cost	Carrying Value
<i>Total Preferred / Debt (based in US) - USD</i>	\$ 830,063	\$ 841,395	\$ 749,595	\$ 770,127
<i>Total Common (based in US) - USD</i>	\$ 188,354	\$ 243,634	\$ 160,366	\$ 196,046
<i>Total (based in US) - USD</i>	\$ 1,018,417	\$ 1,085,029	\$ 909,961	\$ 966,173
<i>Total Preferred / Debt (based in Canada) - CAD</i>	\$ 147,593	\$ 121,493	\$ 150,564	\$ 122,888
<i>Total Common (based in Canada) - CAD</i>	\$ 20,000	\$ 30,900	\$ 20,000	\$ 30,900
<i>Total (based in Canada) - CAD</i>	\$ 167,593	\$ 152,393	\$ 170,564	\$ 153,788
<b>Total Preferred / Debt - CAD</b>	<b>\$ 1,283,451</b>	<b>\$ 1,272,857</b>	<b>\$ 1,228,931</b>	<b>\$ 1,230,791</b>
<b>Total Common - CAD</b>	<b>\$ 277,744</b>	<b>\$ 364,289</b>	<b>\$ 250,703</b>	<b>\$ 312,932</b>
<b>Total - CAD</b>	<b>\$ 1,561,195</b>	<b>\$ 1,637,146</b>	<b>\$ 1,479,634</b>	<b>\$ 1,543,723</b>

**Assumptions used in fair value of the net assets of the Acquisition Entities, exclusive of Partner investments:**

Other than the fair value of other long-term assets, the fair value of the assets and liabilities are equal to their carrying values, due to the nature and timing of expected settlement. The carrying values of the assets and liabilities are determined in accordance with IFRS Accounting Standards.

Other long-term assets are primarily made up of promissory notes issued to Partners and deposits with the CRA which have been paid in order to defend the reassessment. The fair value of other long-term assets includes assumptions related to the ongoing CRA reassessment within the Acquisition Entities and the collectability of promissory notes issued, reflecting the fair value at period end.

With respect to the deposits with the CRA, should the Acquisition Entities be unsuccessful in defending, these deposits will not be recoverable. The Acquisition Entities have obtained insurance to mitigate the risk related to this reassessment. In determining the fair value of the deposits paid and the promissory notes receivable, the Trust considered the timing of collection, and proceeds thereon, as well as the probability weighted outcome. Key assumptions included in this assessment include the probability assigned to each scenario. Alaris assigns a probability weighting to two economic scenarios which are representative of Alaris' best estimate of the likelihood of the probable scenarios underlying the investment valuation.

**Assumptions used in fair value of underlying Partner investments:**

Alaris estimates the fair value of its preferred unit investments using discounted cash flows of future distributions and redemptions. Alaris estimates the fair value of its convertible preferred unit investments using discounted cash flows of the future distributions and the enterprise value. Alaris estimates the fair value of the common equity investments using discounted cash flows or capitalized cash flows of the underlying business. Key assumptions used in the valuation of the preferred unit investments include the discount rate, terminal value growth rate, timing of exit and estimates relating to changes in future distributions. Key assumptions used in the valuation of the convertible preferred unit investments include the discount rate, estimated future cash flows, and cash flow multiple. Key assumptions used in the valuation of the common equity investments include the discount rate, terminal value growth rate, cash flow multiple and estimated future cash flows. Information about recent transactions carried out in the market as well as other considerations with respect to relevant market transactions may be used for the purposes of the valuation of common equity investments.

For each individual Partner, Alaris considered a number of different discount rate and cash flow multiple factors including company-specific items such as; what industry they operate in, the size of the entity, the health of the balance sheet and the ability of the historical earnings to cover the future distributions, the lack of liquidity inherent in a non-public investment and the fact that comparable public companies are not identical to the companies being valued. Such considerations are necessary because, in the absence of a committed buyer and completion of due diligence procedures, there may be company specific items that are not fully known that may affect the fair value. A variety of additional factors are reviewed, including, but not limited to, financing and sales transactions with third parties, current operating performance and future expectations of the particular investment, changes in market outlook and the third-party financing environment. In determining changes to the fair value of the underlying Partner, emphasis is placed on current company performance and market conditions. Cash flows have been discounted at rates ranging from 12.3% - 30.7%.

These assumptions will be refined each reporting period as new information is obtained and may continue to require future adjustment to the fair value of the investments. All assumptions made at June 30, 2025 are based on the information available to the Trust as of the date of these financial statements. Refer to Note 7 for additional information, including sensitivity analyses to these inputs.

#### 4. Unitholders' capital:

The Trust is authorized to issue an unlimited number of trust units. At June 30, 2025, the number of units issued and outstanding was 45,451,311 (December 31, 2024 – 45,620,763).

Outlined below are the weighted average units outstanding for the three and six months ended June 30, 2025 and 2024:

Weighted Average Units Outstanding	Three months ended June 30		Six months ended June 30	
	2025	2024	2025	2024
<i>thousands</i>				
Weighted average units outstanding, basic	45,498	45,498	45,513	45,498
Effect of outstanding RTUs	-	439	665	439
Weighted average units outstanding, fully diluted	45,498	45,937	46,178	45,937

At June 30, 2025 there are 664,986 RTUs outstanding. The effect of the outstanding RTU's are excluded from the three months ended June 30, 2025 weighted average units outstanding, fully diluted total, as they are anti-dilutive in the period.

The Convertible debentures have a conversion rate of approximately 40.2414 units per debenture, which is approximately an additional 3,702 potential Trust units. The effect of outstanding Convertible debentures was anti-dilutive in the three and six months ended June 30, 2025 and therefore are excluded in the period's weighted average units outstanding, fully diluted totals.

#### Distributions

For the three months ended June 30, 2025, the Trust declared a quarterly distribution of \$0.34 per unit paid on July 15, 2025, totaling \$15.5 million (2024 - \$0.34 per unit and \$15.5 million). The total distributions declared during the six months ended June 30, 2025 were \$0.68 per unit and \$31.0 million in aggregate (2024 - \$0.68 per unit and \$30.9 million in aggregate).

#### Normal Course Issuer Bid

On January 2, 2025, the Trust received approval from the Toronto Stock Exchange ("TSX") to establish a NCIB program. Under the NCIB, the Trust may purchase for cancellation up to 4,415,678 Trust units. As at December 31, 2024, Alaris had 45,620,763 Units issued and outstanding, with 44,156,783 Units outstanding as its public float. As a result, the NCIB represents approximately 10% of Alaris' public float as at December 31, 2024. The program commenced on January 6, 2025 and may continue until January 5, 2026. During the three months ended June 30, 2025, 133,600 Trust units were purchased and cancelled resulting in a total of 352,500 Trust units purchased and canceled during the six months ended June 30, 2025. Subsequent to June 30, 2025, 30,100 Trust units have been purchased and cancelled. As of the date of these financial statements, a total of 382,600 Trust units have been purchased and cancelled under the current NCIB, at an average price of \$19.01 per unit.

#### 5. Unit-based payments:

The unit-based compensation expense relating to the RTU Plan is based on the unit price of the Alaris units at June 30, 2025 and based on the remaining time left until vesting for each tranche of units. At June 30, 2025, the Trust's unit price was \$19.13 per unit and the total liability related to the RTU is \$5.0 million (December 31, 2024 – Trust unit price \$19.15, liability related to RTU \$6.4 million).

#### 6. Convertible debenture:

During the quarter, The Trust issued convertible unsecured senior debentures ("Convertible debentures") that bear interest at 6.50% per annum, payable semi-annually on the last business day of June and December with a maturity date of June 30, 2030.

The Convertible debentures are convertible at the holder's option at any time prior to the close of business on the earlier of the business day immediately preceding the maturity date of June 30, 2030 and the date specified by the Trust for redemption of the Convertible debentures into fully paid and non-assessable units of the Trust at a conversion price of \$24.85 per unit, being a conversion rate of approximately 40.2414 units for each \$1,000.00 principal amount of debentures.

The Convertible debentures are not redeemable by the Trust before June 30, 2028. On and after June 30, 2028 and prior to June 30, 2030, the Convertible debentures may be redeemed in whole or in part from time to time at the option of the Trust at a price equal to their principal amount plus accrued and unpaid interest, provided that the volume weighted average trading price of the units on the TSX for the 20 consecutive trading days ending on the fifth trading day preceding the date on which the notice of the redemption is given is not less than 125% of the conversion price. On and after June 30, 2029, the Convertible debentures may be redeemed in whole or in part from time to time at the option of the Trust at a price equal to their principal amount plus accrued and unpaid interest regardless of the trading price of the units.

Convertible debenture (\$ thousands)	Convertible debenture	Conversion component	Total
<b>Balance at January 1, 2025</b>	-	-	-
Face value of issuance	\$ 92,000	-	<b>\$ 92,000</b>
Issuance costs	(4,124)	-	<b>(4,124)</b>
Reclassifying fair value of conversion component	(4,509)	\$ 4,509	-
Accretion	104	-	<b>104</b>
Change in fair value of conversion component	-	(96)	<b>(96)</b>
<b>Balance at June 30, 2025</b>	<b>\$ 83,471</b>	<b>\$ 4,413</b>	<b>\$ 87,884</b>

#### 7. Fair value of financial instruments:

The table below analyzes financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following items shown on the statement of financial position as at June 30, 2025 are measured at fair value on a recurring basis using level 3 inputs.

Fair value classification (\$ thousands)	Level 1	Level 2	Level 3	Total
<b>30-Jun-25</b>				
Acquisition Entities	\$ -	\$ -	\$ 1,139,110	\$ 1,139,110
Loans receivable from Acquisition Entities	-	-	101,701	101,701
Conversion component of convertible debenture	-	4,413	-	4,413
<b>Total at June 30, 2025</b>	<b>\$ -</b>	<b>\$ 4,413</b>	<b>\$ 1,240,811</b>	<b>\$ 1,245,224</b>
<b>31-Dec-24</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
Acquisition Entities	\$ -	\$ -	\$ 1,077,635	\$ 1,077,635
Loans receivable from Acquisition Entities	-	-	106,918	106,918
<b>Total at December 31, 2024</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,184,553</b>	<b>\$ 1,184,553</b>

The most significant assumption in the calculation of the fair value of Corporate Investments, which includes the fair value of the Acquisition Entities and the loans receivable from Acquisition Entities, are the assumptions used within the Partner investments held by the Acquisition Entities. Discount rates, terminal value growth rates, cash flow multiples, timing of exit, changes in future distributions from each investment, and estimated future cash flows are the primary inputs in these fair value models and are generally unobservable. Accordingly, these fair value measurements are classified as level 3. The Trust's Convertible debentures have a conversion component which is a derivative financial liability that is valued using a Black Scholes and observable market inputs. There were no transfers between level 2 or level 3 classified assets and liabilities during the three and six months ended June 30, 2025.



The impact on the fair value of Corporate Investments as at June 30, 2025 from changes in the significant unobservable inputs used to value the underlying assets are as follows:

Level 3 Corporate Investment	Significant unobservable inputs	Impact to fair value (in millions)	
		1% increase to input	1% decrease to input
Partner investments	Discount rate	(\$61.3)	\$67.5
Preferred and common unit Partner investments	Terminal growth rate	\$7.3	(\$6.9)
Preferred and convertible preferred unit Partner investments	Future distributions	\$9.0	(\$8.5)
Common and convertible preferred unit Partner investments	Future cash flows	\$5.4	(\$5.9)
Common and convertible preferred unit Partner investments	Cash flow multiple	\$3.8	(\$4.2)
		1 year increase to exit timeline	1 year decrease to exit timeline
Preferred unit Partner investments	Exit timeline	(\$16.6)	\$4.1

## 8. Related parties:

During the three months ended June 30, 2025, the Trust derived revenues from the provision of management and advisory services from Acquisition Entities of \$4.8 million (2024 – \$5.0 million) and \$9.4 million during the six months ended June 30, 2025 (2024 - \$8.2 million). At June 30, 2025, the Trust's accounts receivable from the Acquisition Entities was fully offset by the amounts payable to the Acquisition Entities (December 31, 2024 - net receivable of \$6.5 million).

The Trust has intercompany loans receivable in US dollars from Acquisition Entities. The loans have terms ranging from 3 to 10 years but can be repaid at any time without penalty. There is no impact on net earnings from these intercompany loans. As of June 30, 2025, all outstanding loans have an interest rate of 12%. The Trust recognized \$3.1 million of interest income during the three months ended June 30, 2025 (2024 – \$7.4 million) and \$6.3 million during the six months ended June 30, 2025 (2024 - \$17.5 million). The corresponding interest expense incurred by the Acquisition Entities offset part of the Trust's Corporate Investment gain.

During the three months ended June 30, 2025 the Acquisition Entities paid \$11.1 million of dividends to the Trust (2024 - nil) and paid \$21.6 million during the six months ended June 30, 2025 (2024 - \$0.5 million). Distributions received from the Acquisition Entities are recorded as income as part of the Trust's Revenue and operating income. During the period, the Trust invested net capital of \$73.7 million into AEP, including the proceeds from the convertible debenture issuance, which AEP used to pay down a portion of its senior credit facility. During the six months ended June 30, 2024, the Trust invested net capital of \$274.5 million to the Acquisition Entities, primarily used to repay the senior credit facility within AEP and received \$291.9 million of principal loan repayments, reducing the carrying value of the intercompany loans outstanding.

During the quarter, Alaris completed an amendment to its senior credit facility. The amendment converted the credit facility from CDN\$500 million to US\$450 million, in addition to converting the accordion feature from CDN\$50 million to US\$50 million. The Trust guarantees the US\$450 million senior credit facility AEP and Alaris USA holds with a syndicate of Canadian chartered banks, which has a maturity date in September 2026 and is secured by a general security agreement on all of Alaris' assets. The interest rate is based on a combination of the Canadian Overnight Repo Rate Average ("CORRA"), Canadian Prime Rate ("Prime"), US Base Rate ("USBR") and Secure Overnight Financing Rate ("SOFR"). At June 30, 2025, the total balance drawn on its credit facility was \$339.4 million (US\$248.0 million), compared to \$296.4 million at December 31, 2024 (US\$206.0 million). As at June 30, 2025, AEP met all of its covenants as required by the agreement. The covenants which are calculated at Trust's enterprise level include a maximum funded debt to contracted EBITDA of 3.0:1 (actual ratio was 1.90x at June 30,



2025); minimum fixed charge coverage ratio of 1:1 (actual ratio was 1.70x at June 30, 2025); and a minimum tangible net worth of \$650.0 million (actual amount was \$1,072.8 million at June 30, 2025).

The Trust has no contractual commitments to provide any other financial or other support to its unconsolidated subsidiaries. However, The Trust is impacted by financial risks that are incurred by the Acquisition Entities as certain risks may result in a change in the fair value of the net assets of the Acquisition Entities.